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Improving Investor Confidence:

The Evolving Role of Boards in

Mining/Development/Exploration Companies

ABSTRACT

In the last five years the industry has experienced some of the most difficult times ever in mining capital markets in addition to the devastating effects of the erosion of exploration venture capital. Can the benefits of engaged and knowledgeable Boards setting strategy for the future truly be part of the rebuilding of shareholder confidence in our industry? The importance of 'Tone At The Top' and the opportunities created through evolving challenges for today's Board members are explored through focus on three main topics: 1) the changing regulatory environment; 2) increased expectations of all stakeholders (including shareholders), and 3) the ethical and reputational needs for change.

BIOGRAPHY

Catharine is a Professional Geoscientist (APGO) and accredited Corporate Director (ICD) with more than 25 years of mining industry experience. She currently serves as a Director of Franco-Nevada Corporation, Chair of the Board of Exiro Minerals Corp., and is the inaugural Member of the Advisory Board of Behr Technologies Inc., an Industrial IoT technology company. She is President of FarExGeoMine Ltd. (her private consulting company), is Chair of the Advisory Board of the Mineral Exploration Research Centre, Harquail School of Earth Sciences, Laurentian University, is a member of Laurentian's Goodman School of Mines Advisory Board, and has been an Adjunct Professor at Laurentian since 1995. She is also currently is a Program Director of the Osgoode Mining Law Program. From 2012 to 2017 she was Founding CEO, Director and Co-Founder of TMAC Resources Inc., the first producing gold miner with operations in Kitikmeot Region, Nunavut, in Canada's High Arctic. Before TMAC, Catharine was COO of KGHM International (formerly Quadra FNX Mining Ltd.). Previously at Quadra FNX and FNX Mining Company Inc. she held multiple senior executive roles in a wide range of disciplines including operations, technical services, corporate development and exploration. Before FNX, Catharine was with both Inco Ltd. and the Ontario Geological Survey. Catharine has served on the Board of a number of notfor-profit and government Advisory Boards including the PDAC and the Canadian Breast Cancer Foundation -Ontario Region, and is currently a member of the Ontario Government Mining Working Group, in addition to the PDAC Industry-Government (Federal) Roundtable. She has been honoured as one of the 100 Global Inspirational Women in Mining (2015 and 2018), and is a past recipient of the William Harvey Gross Medal of the Geological Association of Canada (2000). Catharine obtained her B.Sc. (Hons) from Mount Allison University, her M.Sc. from Acadia University and her Ph.D. from Carleton University.

